Terrified Public Accountants and Consultants

DEFENDERS OF ANIMAL RIGHTS, INC.

FINANCIAL STATEMENTS DECEMBER 31, 2021 AND 2020

Mogfokove President 515/22

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors Defenders of Animal Rights, Inc. Phoenix, Maryland

Report on the Financial Statements

Opinion

We have audited the financial statements of Defenders of Animal Rights, Inc., which comprise the statements of financial position as of December 31, 2021 and 2020, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Defenders of Animal Rights, Inc. as of December 31, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Defenders of Animal Rights, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Defenders of Animal Rights, Inc.'s ability to continue as a going concern for one year after the date that the financial statements are issued.



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

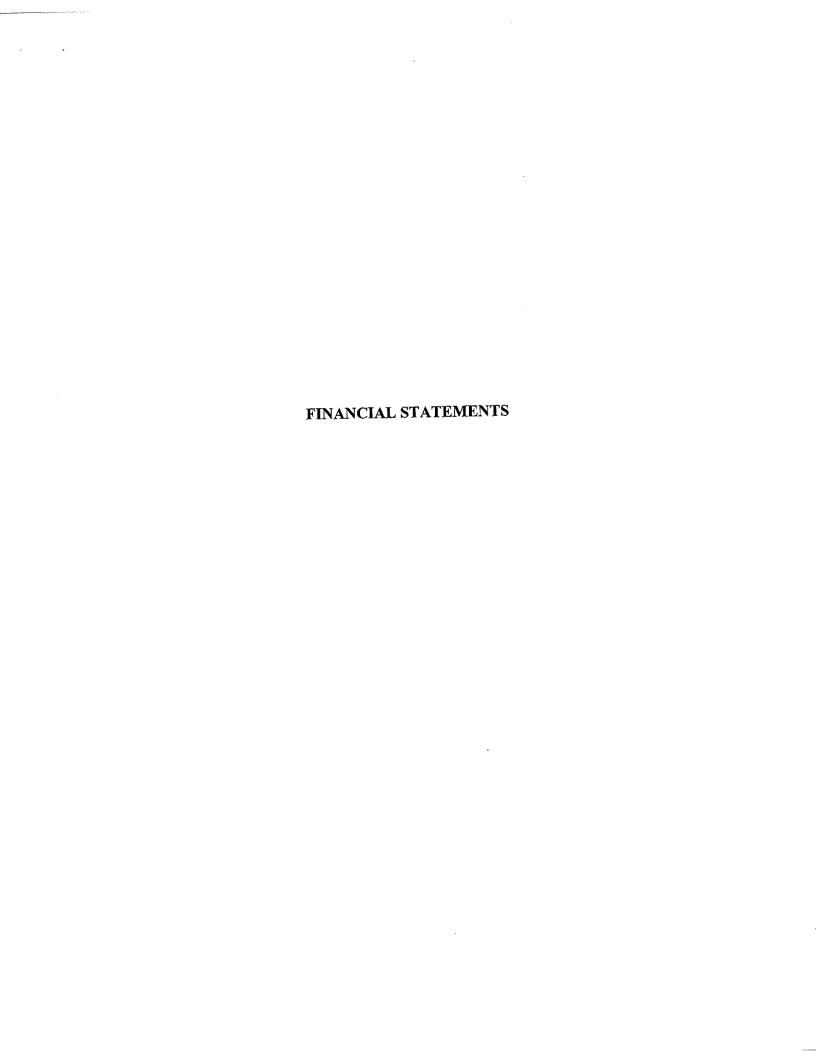
Mortine, Schiller + Hardyn, P.A.

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures in
 the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of Defenders of Animal Rights, Inc.'s internal control. Accordingly,
 no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Defenders of Animal Rights, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control—related matters that we identified during the audit.

April 14, 2022

Owings Mills, Maryland



DEFENDERS OF ANIMAL RIGHTS, INC. STATEMENTS OF FINANCIAL POSITION

December 31, 2021 and 2020

ASSETS

| | 2021 | 2020 |
|---------------------------------------|----------------------|---------------|
| CURRENT ASSETS | | |
| Cash and cash equivalents | \$ 5,142,482 | \$ 2,087,684 |
| Certificates of deposit | 5,063,345 | 7,427,365 |
| Investments | 20,436 | 16,840 |
| Accrued interest receivable | 5,027 | 24,812 |
| Bequests receivable, net | 585,298 | 689,021 |
| Prepaid expenses | 15,046 | 14,959 |
| Total current assets | 10,831,634 | 10,260,681 |
| PROPERTY AND EQUIPMENT, net | 1,025,340 | 996,836 |
| TOTAL ASSETS | \$ 11,856,974 | \$ 11,257,517 |
| LIABILITIES AND NET ASSETS | | |
| CURRENT LIABILITIES | | |
| Accounts payable | \$ 34,692 | \$ 36,735 |
| Accrued retirement benefits | 67,000 | 67,195 |
| Other accrued expenses | 11,839 | 8,586 |
| Total current liabilities | 113,531 | 112,516 |
| NET ASSETS WITHOUT DONOR RESTRICTIONS | 11,743,443 | 11,145,001 |
| TOTAL LIABILITIES AND NET ASSETS | <u>\$ 11,856,974</u> | \$ 11,257,517 |

DEFENDERS OF ANIMAL RIGHTS, INC. STATEMENTS OF ACTIVITIES

For the Years Ended December 31, 2021 and 2020

| | 2021 | 2020 |
|---|---------------|--------------|
| NET ASSETS WITHOUT DONOR RESTRICTIONS | | |
| Unrestricted support, revenue, gains and losses | | * * 107.170 |
| Bequests | \$ 1,053,898 | \$ 1,487,162 |
| Donations | 814,972 | 697,038 |
| Adoptions | 21,095 | 21,530 |
| Petsmart rewards | 2,775 | 1,000 |
| Boarding | 6,090 | 4,215 |
| Gift shop sales | 118 | 250 |
| Interest and dividends | 50,227 | 127,746 |
| Unrealized gains (losses) on investments | 3,509 | (2,909) |
| Realized losses on sale of investments | (910) | (3,755) |
| Loss on disposal of property and equipment | (7,230) | (6,130) |
| Miscellaneous income | 2,500 | 16 |
| Total unrestricted support, revenue, gains and losses | 1,947,044 | 2,326,163 |
| Expenses | | |
| Program services: | | |
| Animal rescue, shelter and care | 878,773 | 846,669 |
| Humane education | 257,413 | 255,296 |
| Total program services | 1,136,186 | 1,101,965 |
| Supporting services: | | |
| Management and general | 118,993 | 86,600 |
| Fundraising | 93,423 | 91,884 |
| Total supporting services | 212,416 | 178,484 |
| Total expenses | 1,348,602 | 1,280,449 |
| CHANGES IN NET ASSETS WITHOUT | | |
| DONOR RESTRICTIONS | 598,442 | 1,045,714 |
| NET ASSETS - Beginning of year | 11,145,001 | 10,099,287 |
| NET ASSETS - End of year | \$ 11,743,443 | \$ 11,145,00 |

DEFENDERS OF ANIMAL RIGHTS, INC. STATEMENTS OF FUNCTIONAL EXPENSES

For the Years Ended December 31, 2021 (with Comparative Totals for 2020) and 2020

| | | | 2021 | | | | | |
|-----------------------------|------------|-------------------------|--------------|------------|---------------------|------------|-----------------|--------------|
| | Pr | Program Services | S | Sup | Supporting Services | ses | | |
| | Animal | | | | | | | |
| | Rescue, | | | Management | | | Combined Totals | d Totals |
| | Shelter | Humane | | and | • | | Compine | a Otals |
| | and Care | Education | Total | General | Fundraising | Total | 2021 | 0707 |
| | \$ 50.000 | · | \$ 59.292 | 3.488 | \$ 6.975 | \$ 10,463 | \$ 69,755 | \$ 63,044 |
| Advertising | | ·) | | | | 45 | 897 | 1,327 |
| Automobile | 3 | , | | 5,844 | 1 | 5,844 | 5,844 | 5,321 |
| Credit card lees | • | 1,964 | 1.964 | 1,178 | 786 | 1,964 | 3,928 | 3,649 |
| Data processing | 51 808 | 5.757 | 57,565 | 3,030 | ì | 3,030 | 60,595 | 56,142 |
| Depreciation | 26 381 | 12.451 | 38,832 | 1,883 | 3,766 | 5,649 | 44,481 | 48,326 |
| Employee benefits | 53 | | 53 | | ı | ı | 53 | 221 |
| Gilt snop purchases | 16.870 | 1 874 | 18.744 | 986 | 1 | 986 | 19,730 | 17,664 |
| Insurance | 200 | | | 8,040 | • | 8,040 | 8,040 | 6,422 |
| Office supplies and expense | 20.079 | 7.802 | 27,881 | 4,187 | 2,204 | 6,391 | 34,272 | 31,860 |
| Faylon taxes | 428 | 3.851 | 4,279 | 329 | 1,975 | 2,304 | 6,583 | 5,605 |
| rostage | 749 | 2,996 | 3,745 | 1,873 | 624 | 2,497 | 6,242 | 5,590 |
| Finding Descripted for | . 1 | ì | | 22,634 | 1 | 22,634 | 22,634 | 18,515 |
| Professional tees | 22.750 | 666.06 | 113,749 | ı | 37,916 | 37,916 | 151,665 | 145,082 |
| Fullication fees |) Î | 2.274 | 2,274 | 175 | 1,050 | 1,225 | 3,499 | 3,492 |
| Negrotation reco | 62.684 | | 62,684 | 3,299 | ι | 3,299 | 65,983 | 56,789 |
| Decome weterings and care | 331.698 | ı | 331,698 | 1 | ì | ı | 331,698 | 304,893 |
| Detironant hanaffte | 18 365 | 29.915 | 48,280 | 7,693 | 11,027 | 18,720 | 67,000 | 67,195 |
| Netificial ord words | 244 708 | 95.079 | 339,787 | 51,029 | 26,857 | 77,886 | 417,673 | 414,243 |
| Salaires ailu wages |) | | | 1,210 | • | 1,210 | 1,210 | 392 |
| Takes and needses | 3.282 | 365 | 3,647 | 972 | 243 | 1,215 | 4,862 | 4,778 |
| Utilities | 18,774 | 2,086 | 20,860 | 1,098 | | 1,098 | 21,958 | 19,899 |
| Total functional expenses | \$ 878,773 | \$ 257,413 | \$ 1,136,186 | \$ 118,993 | \$ 93,423 | \$ 212,416 | \$ 1,348,602 | \$ 1,280,449 |

The accompanying notes are an integral part of these financial statements.

STATEMENTS OF FUNCTIONAL EXPENSES-CONTINUED DEFENDERS OF ANIMAL RIGHTS, INC.

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|-----------------------------|--------------|----------------|-------------------------|---------|----------|--------------|--------------|-------------|---------------|---|--------------|------------|---------------|--------------|
| | | Pro | Program Services | ervices | | | | ldng | ortin | Supporting Services | 76 | | | |
| | Anim | Animal Rescue, | Humane | lane | | | Manag | Management | | | : | | Con | Combined |
| | Shelter an | r and Care | Education | ation | Ľ | Total | and G | and General | Func | Fundraising | | Total | T | Totals |
| Advertising | 6 | 53.588 | €. | ı | ÷- | 53,588 | 6 | 3.152 | € | 6 304 | €. | 9 456 | 5/ | 63 044 |
| A A I I II |) | 7,000 |) | | | 2000 |) | 10160 |) | - > > > > > > > > > > > > > > > > > > > |) | 22. |) | - 1000 |
| Automobile | | 1,261 | | | | 1,261 | | 99 | | ı | | 99 | | 1,327 |
| Credit card fees | | ı | | | | • | | 5,321 | | | | 5,321 | | 5,321 |
| Data processing | | • | | 1,824 | | 1,824 | | 1,095 | | 730 | | 1,825 | | 3,649 |
| Depreciation | | 48,001 | | 5,334 | | 53,335 | | 2,807 | | | | 2,807 | | 56,142 |
| Employee benefits | | 30,539 | - | 1,692 | 7 | 42,231 | | 2,396 | | 3,699 | | 6,095 | | 48,326 |
| Gift shop purchases | | 221 | | ı | | 22.1 | | • | | ı | | 1 | | 221 |
| Insurance | | 15,103 | | 1,678 | | 16,781 | | 883 | | | | 883 | | 17,664 |
| Office supplies and expense | | | | , | | | | 6,422 | | ı | | 6,422 | | 6,422 |
| Payroll taxes | | 19,812 | | 7,609 | • | 27,421 | | 2,300 | | 2,139 | | 4,439 | | 31,860 |
| Postage | | 364 | | 3,279 | | 3,643 | | 280 | | 1,682 | | 1,962 | | 5,605 |
| Printing | | 671 | | 2,683 | | 3,354 | | 1,677 | | 559 | | 2,236 | | 5,590 |
| Professional fees | | , | | I | | 1 | | 18,515 | | | | 18,515 | | 18,515 |
| Publications | | 21,762 | 8 | 87,050 | = | 108,812 | | ı | | 36,270 | ., | 36,270 | • | 145,082 |
| Registration fees | | | | 2,270 | | 2,270 | | 175 | | 1,047 | | 1,222 | | 3,492 |
| Repairs and maintenance | | 53,950 | | | • | 53,950 | | 2,839 | | | | 2,839 | | 56,789 |
| Rescue, veterinary and care | | 304,893 | | ı | ž | 304,893 | | , | | | | 1 | (-1 | 304,893 |
| Retirement benefits | | 18,674 | 33 | 30,697 | • | 49,371 | | 6,424 | | 11,400 | | 17,824 | | 67,195 |
| Salaries and wages | | 257,591 | 6 | 98,932 | 8 | 356,523 | | 29,905 | | 27,815 | ۷, | 57,720 | 7 | 414,243 |
| Taxes and licenses | | ı | | 1 | | ŧ | | 392 | | | | 392 | | 392 |
| Telephone | | 3,225 | | 358 | | 3,583 | | 926 | | 239 | | 1,195 | | 4,778 |
| Utilities | | 17,014 | | 1,890 | | 18,904 | | 995 | | * | - | 995 | • | 19,899 |
| Total functional expenses | ↔ | 846,669 | \$ 25 | 255,296 | \$ 1,1 | \$ 1,101,965 | €9 | 86,600 | 69 | 91,884 | € | \$ 178,484 | \$ 1.3 | \$ 1,280,449 |

The accompanying notes are an integral part of these financial statements.

DEFENDERS OF ANIMAL RIGHTS, INC. STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2021 and 2020

| | | 2021 | | 2020 |
|---|-----------|----------------|----|--------------------|
| OPERATING ACTIVITIES | ø | 598,442 | \$ | 1,045,714 |
| Changes in net assets | \$ | 390,442 | Φ | 1,043,714 |
| Adjustments to reconcile change in net assets | | | | |
| to net cash provided by operating activities: | | 60,595 | | 56,142 |
| Depreciation | | • | | 2,909 |
| Unrealized (gains) losses on investments | | (3,509) 910 | | 3,755 |
| Realized losses on sale of investments | | | | 6,130 |
| Loss on disposal of equipment | | 7,230 | | 0,130 |
| Changes in operating assets and liabilities: | | 10 505 | | (792) |
| Accrued interest receivable | | 19,785 | | (783) (196,834) |
| Bequests receivable | | 103,723 | | 1,854 |
| Prepaid expenses | | (87) | | 1,834 |
| Accounts payable | | (2,043) | | • |
| Accrued retirement benefits | | (195) | | 5,416 |
| Other accrued expenses | | 3,253 | | 2,026 |
| Net cash provided by operating activities | | 788,104 | | 938,272 |
| INVESTING ACTIVITIES | | | | (04.454) |
| Purchases of property and equipment | | (96,329) | | (94,464) |
| Purchases of certificates of deposit | | (2,993,000) | | (4,563,000) |
| Redemption of certificates of deposit | | 5,365,000 | | 4,270,481 |
| Reinvestment of interest on certificates of deposit | | (7,980) | | (14,337) |
| Purchases of investments | | (98,209) | | (25,661) |
| Proceeds from sale of investments | | 97,322 | | 24,111 |
| Reinvestment of dividends on investments | | (110) | | (91) |
| Net cash provided by (used in) investing activities | | 2,266,694 | | (402,961) |
| NET CHANGES IN CASH AND CASH EQUIVALENTS | | 3,054,798 | | 535,311 |
| CASH AND CASH EQUIVALENTS - Beginning of year | <i></i> | 2,087,684 | | 1,552,373 |
| CASH AND CASH EQUIVALENTS - End of year | <u>\$</u> | 5,142,482 | \$ | 2,087,684 |

DEFENDERS OF ANIMAL RIGHTS, INC. NOTES TO FINANCIAL STATEMENTS

December 31, 2021 and 2020

NOTE A – NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1. Nature of Activities

Defenders of Animal Rights, Inc. (the Organization) is a not-for-profit corporation, which provides rescue, shelter, veterinary and other services for animals and provides humane education to the general public. The Organization operates an animal shelter in Phoenix, Maryland.

2. Basis of Presentation

The financial statements of the Organization have been prepared using the accrual basis of accounting. In accordance with generally accepted accounting principles, the Organization is required to report information regarding its financial position and activities according to the two classes of net assets: net assets without donor restrictions and net assets with donor restrictions. The Organization had no net assets with donor restrictions as of and for the years ended December 31, 2021 and 2020.

3. Use of Estimates in Preparing Financial Statements

Management uses estimates and assumptions in preparing financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities and the reported revenues and expenses. Actual results could vary from the estimates that were used.

4. Cash and Cash Equivalents

For the purpose of the statements of cash flows, the Organization considers cash in checking accounts and in money market accounts to be cash equivalents.

5. Certificates of Deposit

Certificates of deposit with original maturities greater than three months are classified as short-term investments. Certificates of deposit are stated at cost, which approximates fair market value.

6. Investments

Investments are in marketable equity securities and are stated at fair market value as determined by quoted market prices on the active markets in which the securities are traded. Gains and losses on the sale of marketable securities are determined using the specific identification method. Unrealized gains and losses are included in the statements of activities. Investment income, gains and losses are reflected as changes in net assets without donor restrictions unless there are donor restrictions on the use of the income.

DEFENDERS OF ANIMAL RIGHTS, INC. NOTES TO FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE A – NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

7. Bequests and Promises to Give

Unconditional promises to give are recognized as assets and contribution revenue when the donor makes a promise to give to the Organization that is, in substance, unconditional. Promises to give are recorded at net realizable value if expected to be collected within one year and at fair value if expected to be collected in more than one year. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional. Bequests are recorded as revenue when notification is received that the Organization has been named as a beneficiary of a will that has been probated and declared valid by the courts and an estimate is reasonably determinable.

8. Property and Equipment

Property and equipment are stated at cost. Major additions and betterments in excess of \$1,000 are charged to the asset accounts, while maintenance and repairs, which do not improve or extend the lives of the assets, are expensed. Depreciation is calculated using the straight-line method over the estimated economic useful lives of the assets, which range from five to fifty years.

9. Contributions

Contributions received are recorded as increases in net assets without donor restrictions or net assets with donor restrictions, depending on the existence or nature of any donor restrictions. If a restriction is fulfilled in the same time period in which the contribution is received, the Organization reports the contribution as without donor restrictions. Contributions of marketable securities are recorded at their estimated fair market values as of the date of the contributions.

10. Donated Services

No amounts have been reflected in the financial statements for donated services because the criteria for recognition have not been satisfied. The Organization generally pays for services requiring specific expertise. However, individuals volunteer their time to assist the Organization in program and administrative functions.

11. Functional Expenses

The costs of providing program and management activities have been summarized on a functional basis in the statements of activities and functional expenses. Certain costs have been allocated among the programs and supporting services benefited. Depreciation, repairs and maintenance and insurance are allocated based on square footage. Salaries, payroll taxes and employee benefits are allocated based on estimates of time and effort. Other expenses are allocated based on estimates of actual use.

DEFENDERS OF ANIMAL RIGHTS, INC. NOTES TO FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE A – NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

12. Advertising Costs

Advertising costs are charged to expense in the year incurred. Advertising expense for the years ended December 31, 2021 and 2020 was \$69,755 and \$63,044, respectively.

13. Allocation of Joint Costs

The Organization incurred joint costs for informational materials and activities that included fundraising appeals. These costs were allocated as follows for the years ended December 31:

| | 2021 | 2020 |
|--|------------------------|------------------------|
| Program services: Animal rescue, shelter and care Humane education | \$ 22,750 90,999 | \$ 21,762 87,050 |
| Supporting services: Fundraising | 37,916 | 36,270 |
| Total | \$ 151,665 | \$ 145,082 |

14. Income Taxes

The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. The exemption is on all income except for unrelated business income, which is defined as income from any trade or business that is not substantially related to the exercise or performance of the Organization's exempt purpose. The Organization's boarding revenue is considered unrelated business income. Since related expenses exceed the revenue for this activity, no provision for income taxes has been accrued.

The Organization follows the provisions of the Financial Accounting Standards Board Accounting Standards Codification regarding uncertainty in income taxes. The Organization believes it has taken no uncertain tax positions that would be required to be recognized in the financial statements as of December 31, 2021.

15. Subsequent Events

In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition and disclosure through April 14, 2022, the date the financial statements were available to be issued. There were no material subsequent events that required recognition or additional disclosure in these financial statements.

DEFENDERS OF ANIMAL RIGHTS, INC. NOTES TO FINANCIAL STATEMENTS - CONTINUED

December 31, 2021 and 2020

NOTE B – BEQUESTS RECEIVABLE

Bequests receivable represent amounts due from estates that are expected to be collected within one year. These receivables are unrestricted and have been recorded at estimated net realizable value. Bequests receivable were \$585,298 and \$689,021 at December 31, 2021 and 2020, respectively. Management estimates the provision for uncollectible bequests based on information provided by estate representatives. Management believes that no allowance for uncollectible bequests is needed at December 31, 2021 and 2020. Additionally, as of December 31, 2021, the Organization had received notification of bequests that were not recorded since the bequests could not be reasonably estimated.

The Organization has received notification that they are a beneficiary of several conditional bequests. The conditions include the death of the decedents' primary beneficiary and the termination of a life estate. Under the terms of these wills the Organization will receive a stated percentage of the decedents' estate upon satisfaction of the conditions. The Organization's share of these bequests cannot be reasonably estimated.

NOTE C - PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at December 31:

| | 2021 | 2020 |
|--------------------------------|---------------------|-------------|
| Land | \$ 112,675 | \$ 112,675 |
| Building and improvements | 1,665,639 | 1,590,826 |
| Land improvements | 231,656 | 210,156 |
| Furniture and equipment | 242,980 | 256,819 |
| Vehicles | 38,398 | 38,398 |
| | 2,291,348 | 2,208,874 |
| Less: Accumulated depreciation | (1,266,008) | (1,212,038) |
| Total | <u>\$ 1,025,340</u> | \$ 996,836 |

Depreciation expense for the years ended December 31, 2021 and 2020 was \$60,595 and \$56,142, respectively.

NOTE D-RETIREMENT PLAN

The Organization sponsors a profit sharing plan that covers all employees who meet the eligibility requirements. Contributions to the plan are subject to management's discretion. Eligible employees are split into two groups. Contributions to the two groups may be for different amounts and contributions to each group are allocated to all eligible employees in the group in proportion to those employees' salaries. Retirement benefits expense for the years ended December 31, 2021 and 2020 was \$67,000 and \$67,195, respectively.

DEFENDERS OF ANIMAL RIGHTS, INC. NOTES TO FINANCIAL STATEMENTS - CONTINUED December 31, 2021 and 2020

NOTE E - LIQUIDITY

The Organization's financial assets available within one year of the balance sheet date for general expenditures are as follows:

| | 2021 | 2020 |
|-----------------------------|--------------|--------------|
| Cash and cash equivalents | \$ 5,142,482 | \$ 2,087,684 |
| Certificates of deposit | 5,063,345 | 7,427,365 |
| Investments | 20,436 | 16,840 |
| Accrued interest receivable | 5,027 | 24,812 |
| Bequests receivable | 585,298 | 689,021 |
| Total | \$10,816,588 | \$10,245,722 |

None of these financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the balance sheet date. The Organization has a goal to maintain financial assets, which consist of cash, certificates of deposit and investments, to meet both normal operating expenses and unanticipated capital needs. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due. The Organization invests cash in excess of anticipated short-term needs in money market accounts and certificates of deposit.

NOTE F – CONCENTRATIONS

The Organization maintains its cash in bank accounts and in brokerage accounts, which are insured up to certain limits by the FDIC and SIPC. As of December 31, 2021, the Organization had uninsured deposits in excess of FDIC and SIPC coverage limits of approximately \$726,000. The Organization has not experienced any losses resulting from uninsured balances and management believes the risk of any such losses is remote.

NOTE G - COVID-19

The Organization's programs are operating in an environment in which a pandemic exists in relation to the novel coronavirus, COVID-19. As mandated by executive orders from the Governor of Maryland and the Maryland Secretary of Health, the Organization has limited public visitors, which has resulted in a reduction of adoption and boarding revenue. The future impact of this pandemic on the Organization's financial condition and results of operations cannot be reasonably estimated.

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